



KAIROS

SEIZING THE **ADR** MOMENT

VENUE

AUDITORIUM, AIAC

DATE

7TH - 11TH OCTOBER 2025

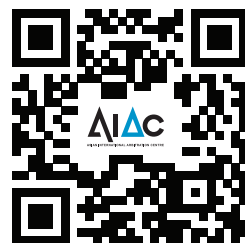
OFFICIAL LAUNCH

9TH OCTOBER 2025

GENERAL ADMISSION

Day 1 & 2	Free Admission
Day 3, 4 & 5*	RM 1,650
Day 3 & 4	RM 1,150
Day 5 (Construction Day)	RM 650
Virtual Pass	RM 900
Student (Undergraduate)*	RM 500
Gala Dinner (per person)	RM 370
Gala Dinner (10 pax)	RM 3,500

* Complimentary Gala Dinner for Day 3, 4 & 5 Pass



ASIA ADR WEEK
2025 REGISTRATION

For further information and
sponsorship opportunities,
please contact
asiaadrweek@aiac.world/
+603 2271 1000

PROGRAMME

DAY 3 (THURSDAY, 9TH OCTOBER 2025)

9:30 a.m. – 10:30 a.m. Registration

10:30 a.m. – 10:35 a.m. Arrival of YAB Deputy Prime Minister of Malaysia and the Guests of Honour

10:35 a.m. – 10:40 a.m. Welcoming Remarks



YBhg. Tan Sri Mohd Dusuki bin Mokhtar
Chairman of the AIAC Board of Directors
and Attorney General of Malaysia

10:40 a.m. – 10:50 a.m. Special Remarks



YB Dato' Sri Azalina Othman Said
Minister in the Prime Minister's Department
(Law and Institutional Reform), Malaysia

10:50 a.m. – 11:10 a.m. Executive Address



YAB Dato' Sri Haji Fadillah bin Haji Yusof
Deputy Prime Minister and Minister of Energy
Transition and Water Transformation, Malaysia

11:10 a.m. Official Launch of the Asia ADR Week 2025

11:10 a.m. – 12:10 p.m. **Session 1 - From Code to Clause: Discovering AI Footprint on the Efficiency, Ethics and Evolution of Arbitration**

Arbitration, being among the key mechanisms for resolving cross-border commercial and investment disputes, offers an opportunity for an increased integration of disruptive technology such as Artificial Intelligence (AI).

This session provides a comprehensive discussion on the prospects of AI from the regional and international perspectives, the impact of advanced algorithms in analysing voluminous data and information, administering arbitrations,

setting standards and fostering development within the field. Citing practical experiences and case precedents, the speakers will discuss the common AI tools utilised by lawyers and stakeholders in international disputes while charting the forward-looking strategies for a responsible use of AI in arbitration.



Moderator
Mr. Kenny Lam
Partner,
Rosli Dahlan Saravana
Partnership



Mr. David Kim
Partner,
Baker McKenzie,
Seoul



Mr. Hiroyuki Tezuka
Partner,
Nishimura & Asahi
(GKJ), Tokyo



Mr. Lim Chee Yong
Partner,
Lee Hishammuddin
Allen & Gledhill



Ms. Stephanie Siu
Senior Legal Solutions
Manager (Legal Tech &
Content),
APAC, Thomson Reuters

12:10 p.m. – 12:30 p.m. Keynote Address - Rise of the East: Kairos and the Emergence of A New Arbitration Paradigm



Professor Gary Born
Chair of the International Arbitration Practice Group
at Wilmer Cutler Pickering Hale and Dorr LLP

12:30 p.m. – 2:00 p.m. Lunch

2:00 p.m. – 3:00 p.m. **Session 2 - Reframing ISDS: The Birth of New Language of Investment Justice**

This session will examine the evolving legitimacy crisis surrounding investor-state dispute settlement (ISDS) mechanisms through the lens of *Kairos* – a moment of both opportunity and crisis. The panellists will discuss the current backlashes against ISDS, including accusations of favouritism towards well-developed nations, lack of transparency and disproportionate corporate influence, which signal a pivotal turning point in the history of international investment law. This discussion will delve into the evolving perception on investment arbitration and the future of resolving investment disputes – including a dialogue on how arbitral institutions such as the AIAC are well-equipped to handle investment disputes.



Moderator
Mr. Khoo Guan Huat
Partner,
Khoo Chambers



Tan Sri Dato' Cecil W.M. Abraham
Senior Partner,
Cecil Abraham &
Partners



Professor Cheng Lu
TJ Lee Advocates
and Solicitors



Professor Dr. Colin Ong KC
Senior Partner,
Dr. Colin Ong Legal
Services



Ms. Sharon Chong Tze Ying
Partner,
Skrine



Dr. Vanina Sucharitkul
Partner,
Rajah & Tann Asia

3:00 p.m. – 3:15 p.m. Networking Break

3:15 p.m. – 4:15 p.m. **Session 3 - From Tradition to Transformation: Capturing the Court's *Kairos* Moment**

In today's globalised legal landscape, institutional courts of arbitration symbolise key pillars in the resolution of complex and cross-border disputes, offering structured frameworks and specialised guidance that bolster both efficiency and integrity of arbitration. This session will delve into the central role these institutional courts play – not only in managing arbitration proceedings and ensuring procedural efficiency but also in shaping best practices and setting industry ethics and standards while navigating emerging challenges through innovation and reform. Join us in this discussion as we explore how institutional arbitration can be refined and reimaged to meet the demands of an increasingly interconnected and complex world.



Moderator
Dato' Mary Lim Thiam Suan
Director,
AIAC



Ms. May Tai
Independent Arbitrator,
Vice President,
ICC Court of Arbitration



Mr. Randolph Khoo
Managing Director,
Drew & Napier LLC



Ms. Shanti Mogan
Partner,
Shearn Delamore &
Co.



Mr. Tan Tiam Poh
Senior Associate,
Lee Hishammuddin
Allen & Gledhill

4:15 p.m. – 4:45 p.m. Networking Break

4:45 p.m. – 6:00 p.m. **Session 4 - (Fireside Chat) Sanctions, Sovereignty and Settlement: Navigating Disputes in an Era of Global Fracture**

Amid escalating geopolitical tensions and a global order under strain, sanctions have become a tool used to pressure states into complying international legal obligations and to deter further breaches of international agreements. Over time, sanctions have evolved in scope and intensity, extending across various industries and targeting a spectrum of entities and individuals, which saw a shift in terms of the mode through which these disputes are resolved. The fireside chat will feature discussion on the difficulties faced by sanctioned parties in instituting and defending legal actions, the practical and administrative impact of sanctions on arbitration proceedings and the viability of mediation as a practical solution.



Moderator
Mr. William Lim Wee Chong
Founding Partner,
Ariff Rozhan & Co



Mr. Artie McConnell
Partner,
BakerHostetler, USA



Mr. Khurram Pirzada
Partner,
KPMG



Ms. Lim Koon Huan
Partner,
Skrine



Mr. Sudharsanan Thillainathan
Partner,
Adnan Sundra & Low

6:00 p.m. onwards Networking Reception

DAY 4 (FRIDAY, 10TH OCTOBER 2025)

9:00 a.m. – 10:00 a.m. Registration

10:00 a.m. – 11:00 a.m. **Session 1 - Commercial Mediation in Focus: Bridging Shariah Principles and Global Standards**

This session brings together mediators, in-house counsel, Shariah scholars and Islamic finance practitioners to discuss the growing role of mediation in resolving Islamic finance and commercial transactions-related disputes. The panel will discuss the complexities of cross-border disputes and explore the ways to institutionalise mediation frameworks that uphold Shariah integrity while meeting international standards and commercial expectations. This session aims to foster a holistic dialogue on the best practices as well as collaborative approaches to promote mediation as a credible, Shariah-compliant dispute resolution pathway for both the regional and global Halal industry.



Moderator
Dr. Adnan Trakic
Associate Professor/
Head of Department,
Monash University



Mr. Mohamad Redzuan Idrus
Partner,
Azmi & Associates



Mr. Nan Muhammad Ridhwan Rosnan
Partner,
ZUL RAFIQUE & partners



Ms. Sharifah Shafika binti Syed Abbas Alsagoff
Partner,
Skrine



Dr. Umar Oseni
Secretary General,
Organisation of
Islamic Cooperation
Arbitration Centre
(OIC-AC)

11:00 a.m. – 11:30 a.m. Networking Break

11:30 a.m. – 12:30 p.m. **Session 2 - The Post Award Journey: Comparative Perspectives on Arbitration Reforms and Cross-Border Challenges**

Enforcing arbitral awards often present various challenges, primarily stemming from potential flaws in the arbitration process or the enforceability of the award itself. Legislative amendments on the arbitration framework thus become crucial for several reasons, among others, to ensure the laws stay relevant to evolving business practices, technological advancements, international legal norms as we continue to foster greater trust and confidence in the system. This session will guide you through the global legislative movements and arbitration-targeted reforms towards harnessing recognition and enforcement of arbitral awards and addressing other practical challenges in the arbitration landscape.



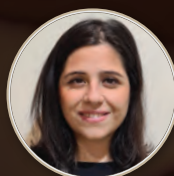
Moderator
Ms. Heather Yee
Assistant Director,
AIAC



Mr. Andrew Chiew Ean Vooi
Partner,
Lee Hishammuddin
Allen & Gledhill



Mr. Aoi Inoue
Partner,
Anderson Mori &
Tomotsune



Ms. Khushboo Shahdarpuri
Partner,
Al Tamimi &
Company



Mr. Simon Davis
Barrister,
Francis Burt
Chambers



Mr. Vinayak Sri Ram
Partner,
Rosli Dahlan
Saravana Partnership

12:30 p.m. – 2:00 p.m. Lunch

2:00 p.m. – 2:30 p.m. Plenary Address - Nurturing Tomorrow's Talent: Mainstreaming ADR into Legal and Business Education



Mr. Raja Singham

Founder, Managing Director and Chief Future Officer
BAC Education Group

2:30 p.m. – 3:30 p.m. **Session 3 - Game On, But Who Decides the Rules: E-Sports and Dispute Resolution in the ASEAN Region**

E-sports in Malaysia has seen significant growth, gradually emerging as a major sector within the country's entertainment and digital economy. With the Malaysian government's support and statutory recognition of e-sports as a legitimate industry, the e-sports market in Malaysia is projected to worth USD 347 million with promising potentials to catalyse substantial investments and initiatives that foster its continuous development. Leveraging comparable growth among the ASEAN member states, the panel will discuss the nature of disputes in e-sports, existing dispute resolution framework and the role ADR can play in resolving such disputes within ASEAN.



Moderator

Mr. Vishnu Menon
International Case
Counsel,
AIAC



Mr. Eugene Low
Partner and Head
of E-Sport,
Hogan Lovells



Ms. Lesley Lim
Partner,
MahWengKwai &
Associates



Ms. Lilien Wong
Partner,
Shearn Delamore &
Co.



Mr. Sri Sarguna Raj
Head of Intellectual
Property, Tech, Media,
Sports and Gaming,
Adnan Sundra & Low

3:30 p.m. – 4:00 p.m. Networking Break

4:00 p.m. – 6:00 p.m. **Session 4 - Debates**

(Debate 1) Double-Hatting in International Arbitration: Is It About Money?

The practice of "double-hatting" — where legal professionals act as both arbitrators and counsel in different cases — often spark intense debate within the international arbitration community. One may favourably argue that it fosters expertise, efficiency and perspectives while critics on the other hand, claim concerns on conflicts of interest that undermine legitimacy of the arbitral processes. At its core, is double-hatting really driven by professional utility or financial motivation?

House A: This House believes that double-hatting compromises impartiality and credibility – it is therefore driven by financial incentives, not fairness.

House B: This House believes that double-hatting enhances experience and perspectives – this debate is about honing professional skills, not economics.

(Debate 2) Disclose or Be Disqualified: Where is the Line?

With the growing demand for transparency and accountability in international arbitration, arbitrators now face increasing pressure to disclose past appointments, professional connections and even indirect relationships. Failure to do so often risk disqualification, challenges to awards and to a certain extent, reputational damage. This debate will confront the critical question: Where should the line be drawn between legitimate disclosure and unnecessary overreach, and is this zealous thirst for disclosure weaponised for procedural abuses?

House A: This House believes that full disclosure and transparency is the foundation of impartiality.

House B: This House contends that over-disclosure risks unnecessary challenges, undermines efficiency and fuels procedural abuses.



Moderator
Ms. Vatsala Ratnasabapathy
Senior Partner,
Zain & Co



Mr. Adrian See Jooi Hong
Managing Partner,
Belden



Ms. Janice Tay
Partner,
Wong & Partners



Mr. Kalaivasan Rasadurai
Senior Associate,
Skrine



Mr. Lam Ko Luen
Head of Arbitration
and Partner,
Shook Lin & Book



Ms. Tatiana Polevshchikova
Counsel,
Dyakin, Gortsunyan
and Partners



Ms. Vee Vian Thien
Senior Associate,
Withers

6:00 p.m. onwards Networking Reception

DAY 5 (SATURDAY, 11TH OCTOBER 2025)

9:00 a.m. – 10:00 a.m. Registration

10:00 a.m. – 10:15 a.m. Opening Remarks



Dato' Mary Lim Thiam Suan
Director
AIAC

10:15 a.m. – 10:35 a.m. Keynote Address



Justice Philip Jeyaretnam
President
Singapore International Commercial Court

10:35 a.m. – 11:00 a.m. Networking Break

11:00 a.m. – 12:00 p.m. **Session 1 - Insolvency vs ADR? The Interface of the Two in Construction Disputes**

The intersection of insolvency and ADR regimes often raises fundamental questions of compatibility. While the ADR regime is designed to provide swift resolutions for cash flow disputes, insolvency law focuses on equitable distribution of assets and protection of creditor interests.

This session will provide an in-depth analysis on the legal standing of insolvent parties in ADR proceedings and the crucial role of adjudicators and/or arbitrators in safeguarding procedural fairness. The speakers will also discuss the key issues and challenges in the interface of these two regimes and explore the practical approaches as well as strategies in navigating these challenges.



Moderator
YA Tuan Suhendran
Sockanathan @ Saheran
Abdullah
Judicial Commissioner



Ms. Christine Lay
Partner,
Abang & Co



Ms. Heidi Chui
Partner,
Stevenson, Wong &
Co



Mr. Kee Meng Fai
Partner,
Belden



Ms. Tan Swee Im
Chartered Arbitrator,
39 Essex Chambers

12:00 p.m. – 1:00 p.m. **Session 2 - Trick or Treat: The Role of Experts and Consultants in the Construction Proceedings**

Experts and consultants play a vital role in construction proceedings by offering specialised insights that assist tribunals or courts in understanding and tackling complex technical issues. Imperatively, experts and consultants' paramount duty is owed to the tribunals or courts and not to the parties – making independence and objectivity essential. Nevertheless, expert evidence is not without controversy. There are instances where experts and consultants are regarded as hindrance such that their opinions are perceived as biased, overly complex or inconsistent.

This session will delve into the core duties and commons standards that are expected from experts and consultants, as well as the risks and implications in breaching those obligations. Additionally, the speakers will also examine practical considerations around the concepts of multi-hatting and hot-tubbing, and how these practices influence the assessment and effectiveness of expert testimony.



Moderator
YA Dato' Nadzar bin Wok Nordin
Judge,
Court of Appeal



Mr. Belden Premaraj
Founding Partner,
Belden



Ms. Nereen Kaur
Partner,
Atma Singh Veriah &
Co



Mr. Ratan Kumar Singh
Senior Advocate,
Chambers of Ratan K.
Singh, India



Mr. Trevor Lam
Chairman,
Society of
Construction Law,
Singapore

1:00 p.m. – 2:00 p.m. **Lunch**

2:00 p.m. – 3:00 p.m. **Session 3 - Demolishing the Old-School: Automation-Driven Transition in the Construction Industry**

Artificial Intelligence (AI) and automation are reshaping the construction landscape – from how construction projects are planned, executed and managed to enhancing project scheduling, resource allocations and risk predictions. The bottom line is that automation streamlines repetitive tasks, improve accuracy and drive productivity.

Beyond operation benefits, this session will explore how AI and automation can be used to effectively resolve construction-related disputes through data-driven insights and improved project transparency. The speakers will also delve into the trends, risks and way forward for leveraging technology in alignment with the evolving expectations of the construction industry.



Moderator
Mr. Lam Wai Loon
Partner,
Harold & Lam Partnership



Ms. Chelsea Pollard
Associate,
Morgan Lewis



Ar. David Cheah
Principles,
DCDA Architect



Mr. John Shenton
Regional Contract
Manager,
Averda



Ms. Lynnda Lim Mee Wan
Managing Director,
REX C Expert

3:00 p.m. – 3:30 p.m. Networking Break

3:30 p.m. – 4:15 p.m. **Session 4 - The Malaysian Big Dig: A Fireside Chat on the SMART Tunnel Dispute**

The SMART Tunnel stands as one of Malaysia's largest construction undertakings, which was envisioned for flood and traffic management in the heart of Kuala Lumpur. Yet, behind this engineering marvel lies a complex construction-related legal dispute that unfolded in the Malaysian courts, ultimately becoming a landmark case in Malaysia's construction law landscape.

This fireside chat will offer an in-depth discussion on the SMART Tunnel case, examining the legal and technical issues/challenges that arose during the development and operational phases of the project. More than just a retrospective look at a landmark case, this session aims to foster a forward-looking discourse on the key takeaways, best practices and lessons learnt.



Moderator

Mr. Foo Joon Liang
Partner,
Gan Partnership



Special Contributor

Dato' Mary Lim Thiam Suan
Director,
AIAC



YA Dato' Lim Chong Fong
Judge,
Court of Appeal



Mr. Rajendra Navaratnam
Partner,
Azman Davidson & Co



Mr. Yatiswara Ramachandran
Managing Partner,
Yatiswara, Ng & Chan

4:15 p.m. – 4:30 p.m. **Closing Remarks - The Kairos Continuum: Enlivening Visions; Empowering Transformation**



Mr. Danesh Chandran
Assistant Director
AIAC

7:00 p.m. onwards **Asia ADR Week 2025 Gala Dinner**
The Kairos Gala: Defining the Future
Venue: Four Seasons Hotel, Kuala Lumpur

THE KAIROS GALA: DEFINING THE FUTURE

DRESS CODE:

KAIROS
GLAMOUR
(OSCAR-
INSPIRED)

DATE:

Saturday,
11th October 2025

TIME:

7.00 p.m. - 11.00 p.m.

VENUE:

Grand Ballroom,
Four Seasons Hotel
Kuala Lumpur



REGISTRATION

For more information, please contact asiaadrweek@aiac.world / +603 2271 1000

DIAMOND SPONSOR



Lee Hishammuddin Allen & Gledhill

PLATINUM SPONSORS



SANJAY MOHAN
ADVOCATES & SOLICITORS

CONSTRUCTION DAY SPONSORS

belden



GOLD SPONSORS

Shearn Delamore & co.

SKRINE

TJ LEE
Advocates & Solicitors



SILVER SPONSORS

JAMES MONTEIRO
Advocates & Solicitors

MOHANADASS PARTNERSHIP
Advocates & Solicitors ■■■■

ganpartnership

BRONZE SPONSORS

WCW

vargharbCHAMBERS

ZUL RAFIQUE & partners ■



COFFEE SPONSOR



HO PARTNERSHIP & NEOH
ADVOCATES & SOLICITORS ■ 何梁律師事務所

WELCOMING RECEPTION SPONSORS

SHOOK LIN & BOK

EST 1918
KUALA LUMPUR

Malik Imtiaz Sarwar

ADVOCATES & SOLICITORS

NETWORKING SPONSORS

 MAH-KAMARIYAH & PHILIP KOH
ADVOCATES & SOLICITORS • NOTARY PUBLIC

 **tommyTHOMAS**
advocates & solicitors

Y KONG, WONG & PARTNERS
MEMBER FIRM OF YINGKE INTERNATIONAL

 **LEGALplus** L2

PRELUDE EVENTS SPONSOR


K.F.EE & Co.
Advocates & Solicitors

LANYARD SPONSORS

 **SPEEDBRICK**

 **LO CHAMBERS**
Advocates & Solicitors

 **LAVANIA & BALAN**
—CHAMBERS—
ADVOCATES & SOLICITORS

WS Wong & Co
Advocates & Solicitors

 **RICKY TAN & CO**

 **gananathan loh**
advocates & solicitors

SUPPORTING ORGANISATIONS



MEDIA PARTNERS

Asian Legal Business



SCC TIMES

Turkish Arbitration Blog.